

WINWICK

*Best Kept Village
in Cheshire – 2000*

C/o Winwick Leisure Centre
Myddleton Lane
Winwick
Warrington
WA2 8LQ



PARISH COUNCIL

Clerk to the Council:
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2 November 2022

To Members of Management Committee
Councillors Herron (Chair), A Abbey, D Friend, Iddon, McGinn and Warnock-Smith

Dear Councillor

A meeting of the Management Committee will take place on **Tuesday 8 November 2022, at 7.30pm** at Winwick Leisure Centre.

Yours sincerely

Julian Joinson
Clerk to the Parish Council

AGENDA

1. **Apologies for absence**
2. **Code of Conduct - Declarations of Interest**

Members are reminded of their responsibility to declare any disclosable pecuniary or non pecuniary interest which they have in any item of business on the agenda no later than when the item is reached.

The Clerk is available prior to the meeting to provide advice and/or to receive details of the interest and the item to which it relates.

Declarations are a personal matter for each Member to decide. Whilst the Clerk will advise on the Code and its interpretation, the decision to declare, or not, is the responsibility of the Member based on the particular circumstances.

3. **Minutes**

To receive the minutes of the meeting of the Committee held on the 11 October 2022.

4. **Action List**

There are no actions outstanding from previous meetings.

5. To consider any non-confidential matters in line with the Committee's Terms of Reference.

- (1) Community & Leisure Centre - reports from the Operations and Finance Officer; Centre Manager and/or Clerk:

a) Update Report - *(excluding any sensitive commercial information or individual staffing matters, which will be dealt with under Part 2).*

6. Chairman to move Part 2

Part 2

In accordance with Section 1(2) of the Public Bodies (Admission to Meetings) Act 1960, the Council may, by resolution, exclude the public (and press) from the following part of the meeting on the basis that publicity would be prejudicial to the public interest by reason of the confidential nature of the business to be transacted or for other special reasons stated in the resolution (including the need to receive or consider recommendations or advice from sources other than members, committees or sub-committees) and arising from the nature of that business or of the proceedings.

7. To consider any matters in line with the Committee's Terms of Reference.

- (1) Community & Leisure Centre – confidential reports from the Operations and Finance Officer; Centre Manager and/or Clerk:

(NB. Non-confidential information will be discussed in Part 1 of the meeting)

a) Debtors

- (2) Employee Matters - reports of the relevant Officer.

Note: Members of the Parish Council are welcome to observe the meeting but will be asked to leave at the point in the process when individual HR matters are discussed

Winwick Parish - Management Committee 11 October 2022

Present: Councillors J Herron (Chair), A Iddon, F McGinn and A Warnock-Smith

WPMC 8 Apologies

Apologies for absence were submitted on behalf of Councillors A Abbey and D Friend.

WPMC 9 Code of Conduct - Declarations of Interest

There were no declarations of interest received.

WPMC 10 Minutes

Decision – That the Minutes of the meeting held on 12 July 2022 be agreed as a correct record.

WPMC 11 Action List

Members considered a schedule, which outlined actions and referrals from previous meetings.

Actions listed, which had been completed or which were reported verbally at the meeting as complete, would be omitted from the next update to the list.

In respect of Action 2 – Halloween Event, the adult event needed to sell around half of the available tickets, but to date no-one had signed up. Ms Jones indicated that this would provide sound evidence when residents complained that no events were regularly planned, as there had been no interest submitted. The children's event was well subscribed.

Councillor McGinn suggested that more promotion of events might be required. Ms Jones indicated that the £10 cost of tickets was to cover the DJ and buffet. Any profit made by the Centre would come from bar sales. The Chair noted that 2 events had already been provided this year which might be the natural level. There was a further 'Shadow of Cliff' (Cliff Richard Tribute Event) soon. Ms Jones added that this was a church funder-raiser and that only two tickets remained unsold. The event should raise around £950 for the church. The Chair commented that the bar should perform well during this event.

The Chair suggested a cut-off date of next Monday for the adult Halloween event, if there remained insufficient ticket sales. Around half of the children's event tickets had been sold and this could be publicised further. The event fell at the end of half term week, which might be an advantage. Councillor Iddon noted that children's events often sold well. Ms Jones added that

Agenda Item 3

experience from a sell-out event at Christmas last year had been positive. The Chair reiterated that there might be an oversupply of adult events at the moment with the planned charity night, Cliff Richard Tribute, sportsman's dinner and forthcoming football World Cup matches.

The Chair enquired if the projector had been sourced for the World Cup. Ms Jones reported that a projector and screen had been provided for free by AB-Inbev as part of the deal to change from Stella 4 to Stella. Councillor McGinn noted that the Management Team had originally suggested purchasing 3 projectors and that this should be pursued.

Councillor McGinn reported that there was currently no illumination by the front steps at the entrance to the Centre, which was a potential hazard. Mr Wharton, Leisure Centre Manager, indicated that he had already spoken to the Council's electrician. He had also reported failure of the exterior light the rear of the Centre overlooking the car park.

In respect of Action 1 – Pioritised List of Repairs, Councillor McGinn asked if this had been placed in order of priority. Ms Jones confirmed that this had been carried out and work was underway to implement the priorities. The list would be updated for the next meeting.

Mr Wharton commented that the entrance, corridor and toilet lights needed to be coupled to a motion sensor or timer to reduce wasted energy.

Councillor McGinn enquired about damage to the sinks in the gents toilets. Ms Jones reported that 2 fist holes had been punched in the toilet wall. However, a local plasterer had agreed to repair this for a few free drinks. The sinks also required repair, although that damage was thought to be wear and tear.

Councillor Warnock-Smith asked if the boiler inspection had been completed. Ms Jones reported that the boilers and radiators were in good order, but some repairs were needed to bleed valves. Mr Wharton indicated that the boilers were only around 5 years old.

Councillor Iddon asked if the waste bin could be relocated from the front of the Leisure Centre entrance, as it was immediately visible on the approach and was unsightly and obscured the floral display. Ms Jones indicated that this was the only practical location for bin. Mr Wharton added that it was not possible to move the floral display either. There was also a handrail that needed to be considered. Officers were requested to consider purchasing a nicer bin and moving it to the rear of the Centre.

Councillor Iddon asked if officers could purchase a leaf blower. Ms Jones agreed to add this to the list of items desired.

The Chair asked what had happened to the ash tray on the exterior wall by the patio. Ms Jones reported that this item was continually ripped from the wall. Mr Wharton added that sand buckets had also been tried, but were

ineffective. Ms Jones commented that staff would be encouraged to sweep the patio area each morning.

Decision – To note the schedule of actions and referrals from previous meetings, the verbal updates provided and the updates to be applied to the next list.

WPMC 12 Non-Confidential Matters Raised in line with the Committee’s Terms of Reference

(A) Community and Leisure Centre Performance Reports

(1) Finance Report

Clare Jones, Operations and Finance Officer, provided a report which showed the financial position at the Leisure Centre for September 2022.

The September report comprised the standard format, which included a monthly profile of anticipated finances based upon the income figures experienced in previous years and the actual income received. Ms Jones highlighted key elements of the report.

Income Information

Key Performance Indicators (Bar Sales)

The annual budget for bar sales (£118,700) had been broken down over the 12 months period. The relevant percentage and target income for each month was outlined in a table. 2022/23 actual income (also shown) would be assessed against the table provided below.

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Percentage of Total (%)	4.81	7.15	8.90	11.86	10.24	10.66	9.75	7.89	7.90	7.10	6.93	6.81
Budget (£1,000s)	5.71	8.49	10.56	14.08	12.15	12.65	11.57	9.37	9.38	8.43	8.23	8.08
Actual (£1,000s)	9.31	9.54	9.70	13.45	11.97	12.38	0.00	0.00	0.00	0.00	0.00	0.00

Bar Takings Monthly

A graph was provided which showed monthly budgeted and actual bar takings as at September 2022, using the profile outlined above. September bar sales were below target by £0.3k (approximately 2% lower than forecast).

Bar Takings Cumulative

A graph was also provided showing the cumulative budgeted and actual bar takings as at September 2022, using the profile outlined above. This put the Centre at £2.7k (4.3%) ahead of target on the year to date. The target percentages would be reassessed for 2023/24 to ensure they remained realistic and achievable, based on the current year’s performance.

Agenda Item 3

Key Performance Indicators (Room Lettings)

As with the bar sales, the room lettings had been analysed and the expected fees (£50,000), including buffet sales, had been split across the relevant months by percentage. 2022/23 actual income (also shown) would be assessed against the table provided below:-

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Percentage of Total (%)	5.74	6.45	6.90	8.64	6.50	10.47	10.17	9.31	9.16	8.60	7.74	10.32
Budget (£1,000s)	2.87	3.23	3.45	4.32	3.25	5.24	5.09	4.66	4.58	4.30	3.87	5.16
Actual (£1,000s)	4.09	6.22	7.26	5.10	3.06	2.77	0.00	0.00	0.00	0.00	0.00	0.00

Room Lettings Monthly

A graph was provided which showed monthly budgeted and actual room lettings income as at September 2022, using the profile outlined above.

The table showed that room hires for September had generated £2.4k (47%) below the target figure. This was in part due to fluctuations in the booking from NHS bodies and Together for Adoption. A restriction on bookings from one public sector body for late payments had now been lifted.

Room Lettings Cumulative

A further graph was provided showing the cumulative budgeted and actual lettings income as at September 2022, using the profile outlined above. This showed the centre at £6.1k (27.5%) ahead of the year to date target. Some users had been lost, but would not be invited back as the usage costs (energy, etc) exceeded the income generated.

Key Performance Indicators (Field Income)

Field income had also been analysed and the expected fees (£5,250.03) had been split across the relevant months by expected percentage, as per the table below:-

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Percentage of Total (%)	1.80	3.15	8.06	3.51	2.43	3.11	3.24	1.80	1.58	69.96	0.23	1.13
Feet (£s)	94.5	165.4	423.2	184.3	127.6	163.3	170.1	94.5	83.0	3,672.9	12.1	59.3
Actual (£s)	125.0	0.00	320.0	300.0	175.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Field Income Monthly

A graph was provided which showed monthly budgeted and actual field lettings income as at September 2022, using the profile outlined above. The

field hire was £163.28 behind target for this month. Effectively there had been no casual bookings for September. Regular football users had not been billed for that month.

Field Income Cumulative

A further graph was provided showing the cumulative budgeted and actual field lettings income as at September 2022, using the profile outlined above. This showed the year to date figure down by £238.15.

It was anticipated that Omnifit would return to use the Main Hall during the winter months. Dog trainers were proposing to use the field on Tuesdays next year.

Coffee Sales

The coffee morning sales figures were provided. The figures for the month of September showed an average of 10.7 cups per day sold and income of £735.80. The year to date income was £3,582.50.

Overall Leisure Centre Position

A further paper was provided which showed tables and graphs of monthly income from bar sales and room hires for the years 2018 to 2022, to indicate where the Centre was in terms of progress in recovering from COVID-19. To date bar sales had recovered to 2018 levels and were only slightly below the 2019 (pre COVID-19) figures. Room lettings figures were currently exceeding the 2019 (peak) figures.

Additional Income

Ticket sales for the Halloween children's event of £32 had been achieved.

Updates on Repairs

The Amazon sale did not have suitable projectors available – Officers were currently sourcing best value for projectors.

Elite were due to instal an additional CCTV camera on Monday 26 September 2022. This firm had previously supplied replacement cameras for the Centre which provided high quality images. It was hoped to replace all cameras with this specification in the longer term.

Additional Items

(a) Halloween

Halloween – A DJ had been booked for the Halloween event – the children's event had been advertised on Facebook and posters put in noticeboards. The adult's event had been advertised on Facebook and posters put in

noticeboards. – The children’s tickets were selling well. As discussed earlier in the meeting, the adults party was likely to be cancelled.

(b) Winwick Athletic - Sportsman’s Event

The Winwick Athletic sportsman’s event had now been advertised throughout the Centre.

(c) Shadow of Cliff Event

The St Oswalds church ‘Shadow of Cliff’ night had been advertised and was selling well. The room had been provided free of charge in order to support the church and Jimmy Jemain (Winwick’s own Cliff Richard) has given his time free of charge to perform for the event (his usual fee was £600). – At the time of writing the report, all but 10 of the tickets had been sold.

(d) Alder Hey Hospital Charity Night

A charity night for Alder Hey Hospital had been planned for October by one of the Centre’s regulars. – The event was scheduled for Saturday 8th October 2022.

(e) Hot Desking and Commuinty Usage

Councillor McGinn asked if any further thought had been given to hot desking. Ms Jones reminded Members that, at the last Council meeting, it had been agreed to offer accommodation informally if rooms were available. Councillor Warnock-Smith asked about the potential for warm rooms for the elderly. Ms Jones indicated that the Millennium Lounge or Countryside Suite were potentially free in the daytime.

Members noted that community led events were not always successful. A scarecrow event at the school had failed to attract attendance. The Queen’s Funeral had not attracted any TV viewers into the Centre. The Chair suggested making a room available on Mondays for hot desking. Councillor McGinn added that this should be advertised in the proposed newsletter. Councillor Iddon noted that Asda had recently promoted a good offer for those seeking hot food.

It was reported that the flower arranging group still used the Leisure Centre. School drop offs still provided walk-in custom for coffees.

In general, Members considered that the that community offer needed to be better advertised. A warm community space from 12 noon on Mondays was suggested. Ms Jones reported that advertising may be delayed, as notice boards were currently full.

(f) Peel Hall Ward Vacancy

Members asked whether the 10 electors required to call an election needed to be from the Peel Hall ward, or Winwick generally. The note on the notice clarified that they needed to be from the ward. Candidates could live up to 3 miles away from the ward if qualifying on the basis of residency. The polling station was likely to be at the community centre on Radley Common. Members noted that there was a Parish notice board at the Plough Inn, in Peel Hall ward. Councillor McGinn confirmed that he serviced this notice board

Payments

A list of payments made since the Council meeting on 27 September 2022 was as follows:-

Payments Leisure Centre		
03-Oct-22	£129.60	Clear Brew
03-Oct-22	£626.34	Water Plus Limited
03-Oct-22	£180	DJ Fire & Safety
03-Oct-22	£442.01	T & JT Barton
03-Oct-22	1,370.81	Wigan Beer Co
27-Sep-22	£166.50	Easyflow
26-Sep-22	1,122.18	Wigan Beer Co
26-Sep-22	£129.72	T & JT Barton
26-Sep-22	£140	B. Muflihi
21-Sep-22	£37	Easyflow
21-Sep-22	£199	Star Alarm Service
19-Sep-22	£129.60	Clear Brew
19-Sep-22	£435.54	Wigan Beer Co
Payments Parish		
03-Oct-22	£288.16	Service Care
26-Sep-22	£195	Gardenia Gardens
26-Sep-22	£270	Styles
26-Sep-22	£802.17	Service Care
21-Sep-22	£253	DL Hannan
19-Sep-22	£1,906.40	HMRC Cumbernauld
Direct debits Leisure Centre		
30-Sep-22	£800	WBC NNDR
27-Sep-22	£166.51	BT GROUP PLC
20-Sep-22	£99.73	BG BUSINESS
20-Sep-22	£369.62	BAGNALL & MORRIS
Direct debits Parish		
30-Sep-22	£71.25	Service Charge
30-Sep-22	£106.50	Handling Charge

Decision – To note the update report on the Leisure Centre performance, repairs, additional items and the list of payments.

WPMC 13 Newsletter

The Chair reminded Members that, at its meeting on 27 September 2022, the Council had agreed to authorise the Management Committee to consider the provision of a Parish newsletter or quarterly leaflet for residents and to request the Clerk to add an Item on this matter to the agenda for the next meeting of the Committee.

Members discussed from where to obtain relevant information. This might include information from:

- Winwick Litter Network;
- St Oswalds CE Church; and
- The Council's Litter Picker.

Any leaflet should signpost residents to the relevant lead organisation, rather than to the Parish Council. Members also considered the logistics of delivery if a paper leaflet or newsletter was produced. Councillor Iddon recalled that councillors previously delivered newsletters within their own wards, but this did not occur universally across all wards. The Chair suggested a quarterly publication, perhaps of no more than 4 pages. All councillors could contribute to the articles.

Councillor McGinn mentioned the possibility of funding the leaflet from adverts. The first edition could contain a box stating 'Your Ad Here'. The Chair suggested that the earlier leaflet produced by Councillor Mitchell could be used as a template. Members noted that the production of a successful newsletter would require input and support from all elected Members and someone to lead on its production.

The Chair suggested making the newsletter available in local shops. Members discussed the need to reach older people who were not on social media and younger people who would only follow certain websites. Councillor McGinn noted that the Winwick and Hermitage Green Facebook page provided lots of adverts via daily alerts. A suitable newsletter template would need to be developed which would signpost residents to partners' websites and to the Parish's website.

The Chair suggested production of the first leaflet in March 2023. The Chair, Councillor McGinn, Ms Jones and Mr Wharton considered meeting on Monday 17 October 2022 at 3.30pm to consider the matter further.

It might be possible to give villagers a voice within the leaflet. Any important news could be communicated further by liaison with Warrington Guardian and Warrington Worldwide.

Room hire prices could be promoted. The leaflet might also include the Respect Policy to raise awareness. The leaflet might be a good way to communicate about the proposed bench at Hermitage Green or other potential benches eg. at Magic Lake.

WPMC 14 Exclusion of the Public (including the Press)

Decision – That members of the public (including the press) be excluded from the meeting by reasons of the confidential nature of the business to be transacted, in accordance with Section 1(2) of the Public Bodies (Admission to Meetings) Act 1960 and the public interest in disclosing the information is outweighed by the need to keep the information confidential.

WPMC 15 Confidential Matters in line with the Committee's Terms of Reference

(A) Community and Leisure Centre Performance Reports

Debtors

Members considered a report on debtors, both private and public sector. One public sector organisation had an invoice outstanding for over 90 days which had now been paid.

One debtor was recorded in the range 30-89 days. This organisation normally paid on a termly basis by agreement and a reminder would be sent shortly.

Decision – To note the report on debtors.

Private Function on Bonfire Night

Ms Jones reported that a private function (a birthday party) had been booked on Bonfire Night, which would include a petting zoo and fireworks. The animals would leave before the firework display commenced. This event was not open to the general public. The hirers had been informed that they needed to provide details of insurance and health and safety risk assessments before proceeding.

(B) Employee Matters

Mr Wharton thanked Ms Jones for her support and hard work during his absence from work due to sickness.

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Winwick Parish Council

Leisure Centre Performance Report

To Management meeting 8th November 2022

1. Income information

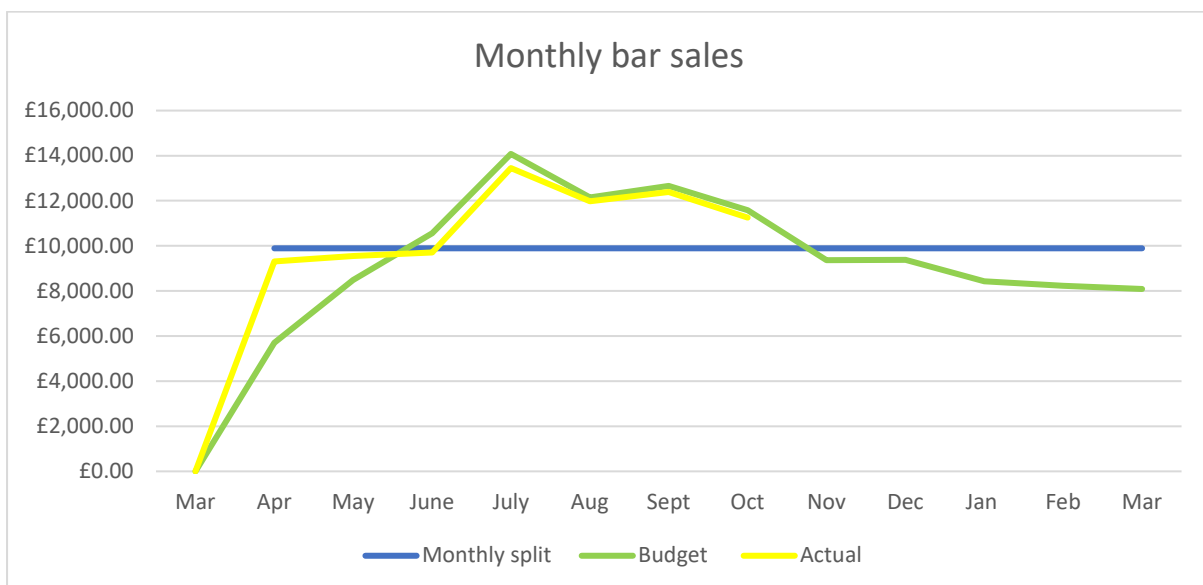
Key performance indicators.

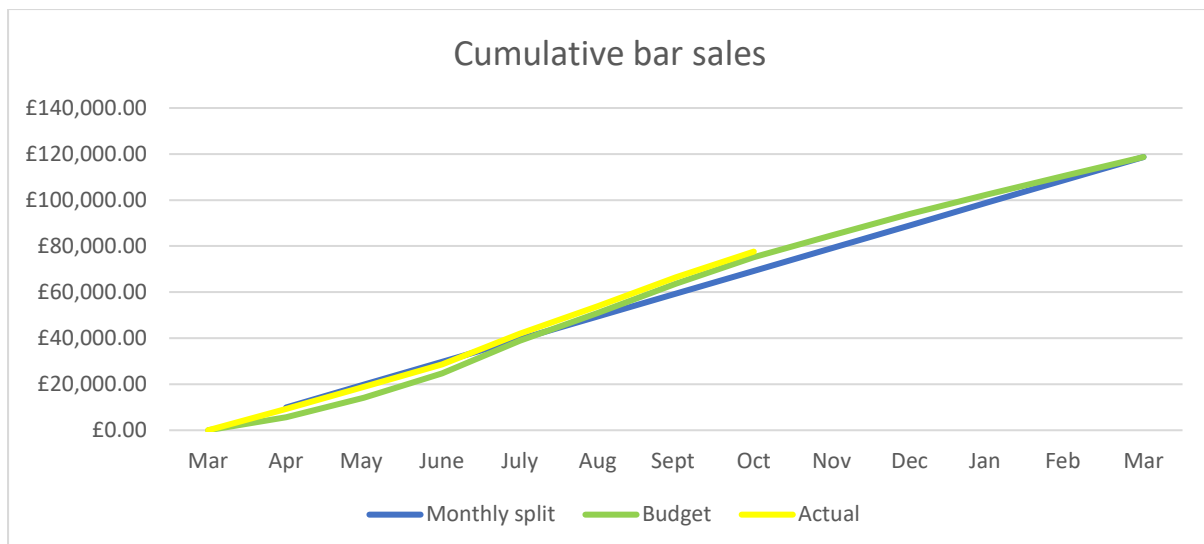
The annual budget for bar sales (£118,700) has been broken down over the 12-month period and will be assessed as per the table below:

	Apr	May	June	July	Aug	Sept
Percentage of total	4.81%	7.15%	8.90%	11.86%	10.24%	10.66%
Budget	£5,709.47	£8,487.05	£10,564.30	£14,077.82	£12,154.88	£12,653.42
Actuals	£9,311.81	£9,544.75	£9,702.65	£13,449.80	£11,972.65	£12,382.75
	Oct	Nov	Dec	Jan	Feb	Mar
Percentage of total	9.75%	7.89%	7.90%	7.10%	6.93%	6.81%
Budget	£11,573.25	£9,365.43	£9,377.30	£8,427.70	£8,225.91	£8,083.47
Actuals	£11,248.64	£0.00	£0.00	£0.00	£0.00	£0.00

October bar sales were below target by £0.3k (approx. 2.8% lower than forecasted). This puts us £2.4k (3.1%) ahead of the year to date position.

Plots showing bar sales income below:



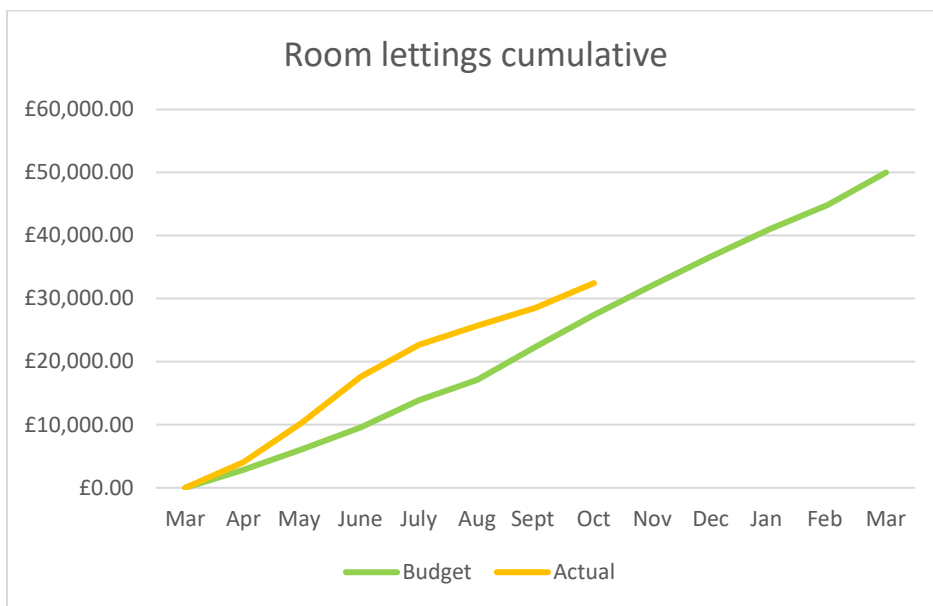
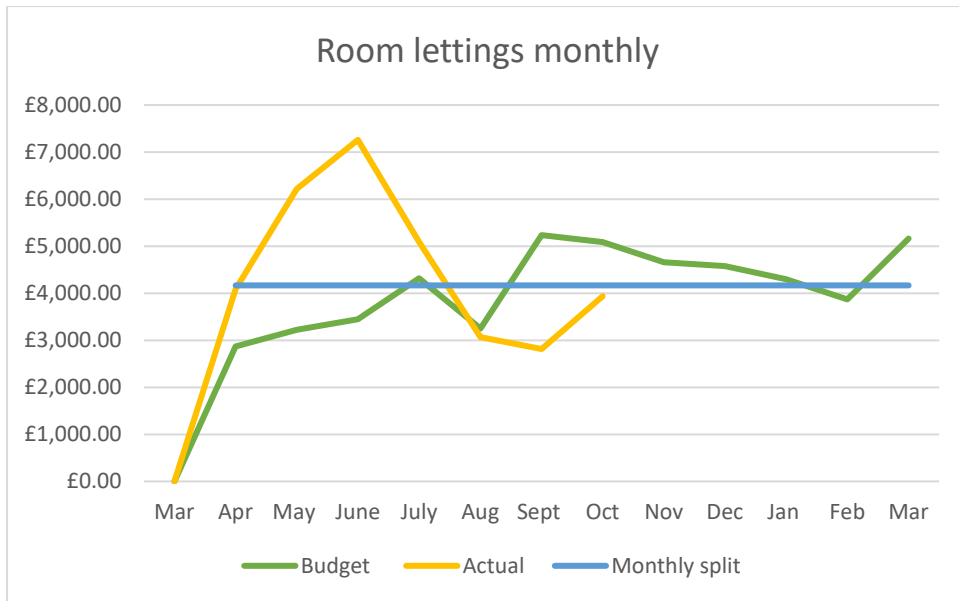


The room lettings have been analysed and the expected fees have been split across the relevant months based on their monthly percentages (refer to the table below)

	Apr	May	June	July	Aug	Sept
Percentage	5.74%	6.45%	6.90%	8.64%	6.50%	10.47%
Fee	£2,870.00	£3,225.00	£3,450.00	£4,320.00	£3,250.00	£5,235.00
Actual	£4,085.00	£6,215.00	£7,260.00	£5,095.00	£3,064.00	£2,813.00
	Oct	Nov	Dec	Jan	Feb	Mar
Percentage	10.17%	9.31%	9.16%	8.60%	7.74%	10.32%
Fee	£5,085.00	£4,655.00	£4,580.00	£4,300.00	£3,870.00	£5,160.00
Actual	£3,937.00	£0.00	£0.00	£0.00	£0.00	£0.00

October room hires came in at £1.1k (22.5%) below target. We are currently £5k (18.35%) ahead of the year to date target.

Plots are provided below:



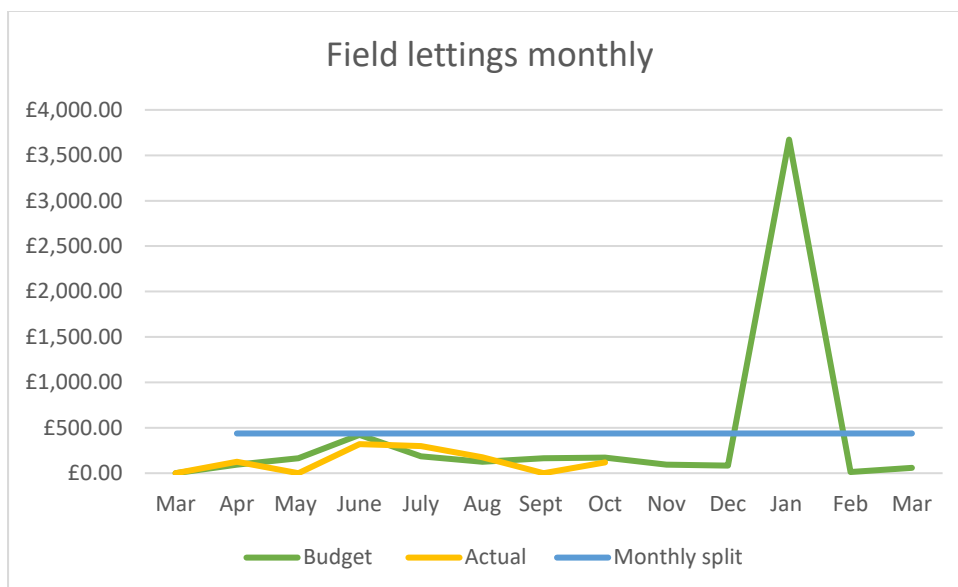
Agenda Item 5

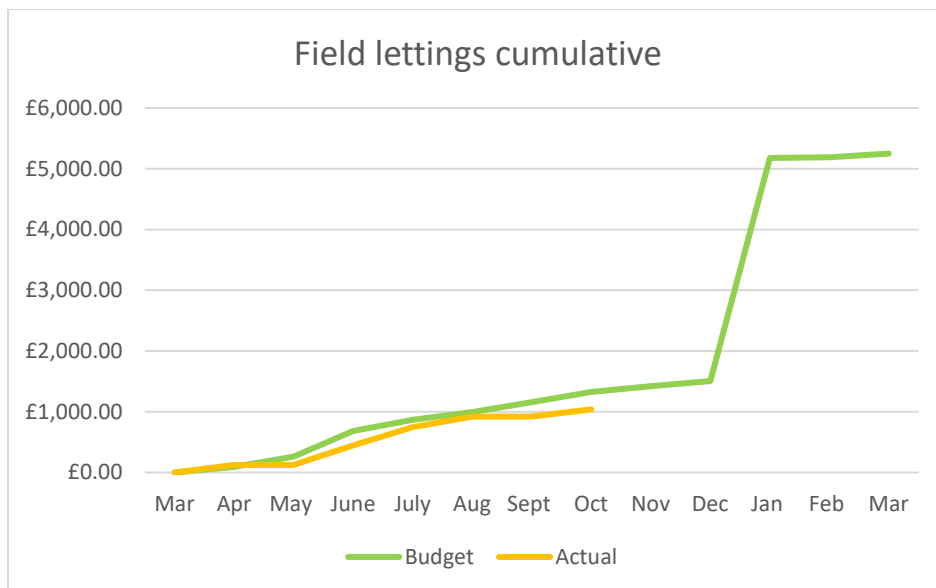
The table below shows how the field income section has been analysed and the expected fees have been split across the relevant months based on their expected percentages.

	Apr	May	June	July	Aug	Sept
Percentage	1.80%	3.15%	8.06%	3.51%	2.43%	3.11%
Fee	£94.50	£165.38	£423.15	£184.28	£127.58	£163.28
Actual	£125.00	£0.00	£320.00	£300.00	£175.00	£0.00
	Oct	Nov	Dec	Jan	Feb	Mar
Percentage	3.24%	1.80%	1.58%	69.96%	0.23%	1.13%
Fee	£170.10	£94.50	£82.95	£3,672.90	£12.08	£59.33
Actual	£120.00	£0.00	£0.00	£0.00	£0.00	£0.00

October field hire was £50.10 below target for the month. With the year to date down by £288.25.

Plots are provided below:





The coffee morning sales figures are below. These show an average of 13.3 cups per day sold in October. This is a decrease of 0.5 cups per day on last years figures.

	Cups sold total	Cups sold per day	Income
Apr	241	8.0	£552.60
May	221	7.1	£504.30
June	267	8.9	£644.00
July	334	10.8	£768.00
Aug	173	5.6	£377.80
Sept	322	10.7	£735.80
Oct	411	13.3	£965.20
Nov		0.0	
Dec		0.0	
Jan		0.0	
Feb		0.0	
Mar		0.0	
Total	1969	5.4	£4,547.70

Additional income

Ticket sales (Halloween kids) - £58.00

Machine income - £71.40

Updates on repairs

Amazon sale did not have adequate projectors – sourcing best value

Additional items

Events:

Halloween event – kids event went ahead, adults event was cancelled due to lack of uptake.

Kids event profit/loss:

Ticket sales - £100

Bar sales - £602.86

Total sales - £702.86

DJ - £250

Stock - £235.90

Sweets/ decs - £30.00

Total expense £515.90

Profit made £186.96

The Winwick Athletic sportsman's event went ahead - £1047.96 of bar sales made.

The St Oswalds church 'Shadow of Cliff' night is due to go ahead this month an update will be provided in the December report.

The Christmas parties are set for the 24th December 2022, we are doing 2 sittings 1-3 and 4-6. Jimbo Junior the DJ has agreed to do this for standard 1 party price as we paid for the adult event which did not go ahead.

Agenda Item 5

List of Payments made since those reported in the Full Council report from October 2022

Payments Leisure Centre		
31-Oct-22	£129.60	Clear Brew
31-Oct-22	£237.12	System Hygiene Ltd
31-Oct-22	£74	Easyflow
31-Oct-22	£257.75	Water Plus Limited
31-Oct-22	£1,548.90	T & JT Barton
24-Oct-22	£92.69	T & JT Barton
Payments Parish		
31-Oct-22	£600	Protive security
24-Oct-22	£195	Gardenia Gardens
24-Oct-22	£720	PKF Littlejohn LLP
24-Oct-22	£471.60	Elite Digital
24-Oct-22	£550	DL Hannan
24-Oct-22	£222	Styles
Direct debits Leisure Centre		
31-Oct-22	£800	WBC NNDR
20-Oct-22	£333.97	BAGNALL & MORRIS
19-Oct-22	£223.59	BG BUSINESS

Part 2 – Documents will be issued under separate cover.

- 1) Debtors list

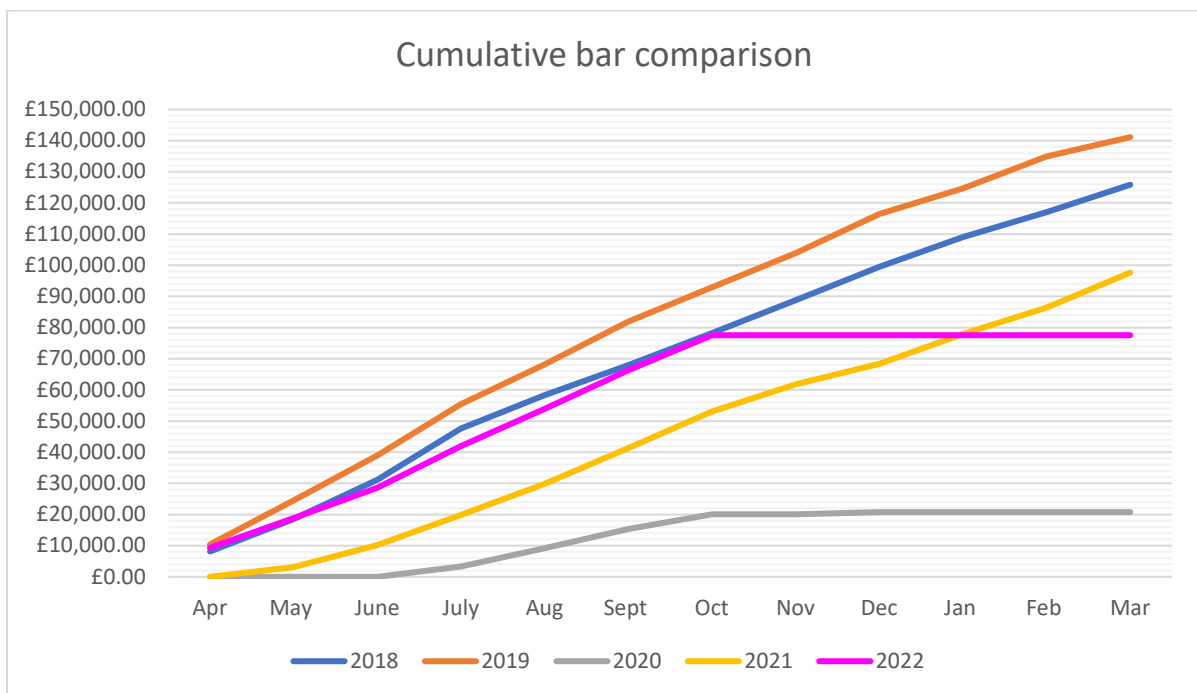
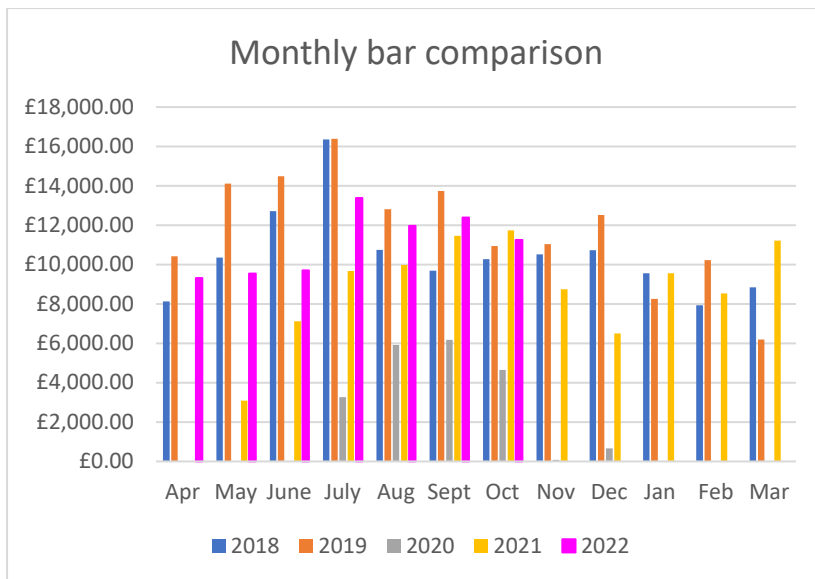
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Centre targets comparison sheets

The below tables and plots help us to see where we are in terms of progress in recovering from the Covid-19 closures.

Bar sales

	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar
2018	£8,133.04	£10,361.45	£12,708.00	£16,349.89	£10,753.61	£9,686.76	£10,268.57	£10,522.47	£10,733.18	£9,552.35	£7,938.38	£8,841.08
2019	£10,413.68	£14,111.42	£14,484.54	£16,380.32	£12,806.84	£13,731.71	£10,933.87	£11,042.11	£12,517.29	£8,262.05	£10,229.64	£6,194.26
2020	£0.00	£0.00	£0.00	£3,266.19	£5,920.05	£6,180.17	£4,648.02	£81.19	£668.49	£0.00	£0.00	£0.00
2021	£0.00	£3,079.82	£7,117.56	£9,677.04	£9,976.60	£11,466.28	£11,736.02	£8,746.44	£6,508.15	£9,562.02	£8,529.94	£11,223.12
2022	£9,311.81	£9,544.75	£9,702.65	£13,378.10	£11,972.65	£12,382.75	£11,248.64					



Room hire

	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar
2018	£3,518.50	£4,021.50	£3,573.00	£4,777.50	£3,631.00	£5,123.83	£5,040.50	£3,912.25	£5,264.79	£4,264.58	£2,981.83	£5,233.10
2019	£4,326.88	£4,679.96	£4,936.42	£5,567.93	£2,698.67	£5,948.16	£5,161.41	£5,162.00	£4,366.50	£4,949.33	£5,338.50	£3,488.00
2020	£0.00	£0.00	£0.00	£-110.00	£1,490.00	£1,613.00	£1,553.00	£557.00	£1,410.00	£635.00	£595.00	£1,295.00
2021	£1,499.00	£1,793.48	£2,712.48	£3,829.65	£2,759.00	£4,353.00	£4,801.00	£5,513.75	£3,859.98	£4,105.00	£3,675.01	£4,945.00
2022	£4,085.00	£6,215.00	£7,260.00	£5,095.00	£3,064.00	£2,813.00	£3,937.00					

